



6-Month Group Results

Presentation to Investors & Analysts

IFRS Compliant Results

June 2013



ZENITH BANK PLC

people | technology | service



Disclaimer

This presentation is based on the consolidated financial statements of Zenith Bank Plc, a company incorporated in Nigeria on 30 May 1990, and its subsidiaries (hereinafter collectively referred to as "the Group"). The financial statements are prepared in accordance with the International Financial Reporting Standard (IFRS), and the going concern principle under the historical cost convention as modified by the measurement of certain financial instruments held at fair value.

The preparation of financial statements in accordance with IFRS requires the use of estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses, and disclosures at the date of the financial statements. Although these estimates are based on the Directors' best knowledge of current events and actions, actual results may differ from those estimates.



● GDP Growth:

- The GDP grew at the rate of 6.72% y/y in Q2 2013, up by 33 bps from 6.39% recorded in the corresponding quarter of the previous fiscal year. (2013 GDP Growth y/y: Q2 USA- 1.4%; Q2 UK – 1.4%; Q1 South Africa – 1.9%)
- The non-oil sector was the major driver of the growth recorded in Q2 2013; this includes activities recorded in agriculture, whole sale & retail trades and services.
- **Outlook for GDP growth for 2nd half of 2013 is expected to remain between 6.5% - 7%, as we begin to see the implementation of critical structural reforms.**

● Headline Inflation:

- Headline Inflation eased to 8.4% y/y in Jun'13 from 9.0% y/y recorded in May'13.
- The lower y/y change recorded was partly in response to tight monetary policy and base effects.
- **6-month inflation is expected to remain in the single digit region.**

● Oil Production & Price:

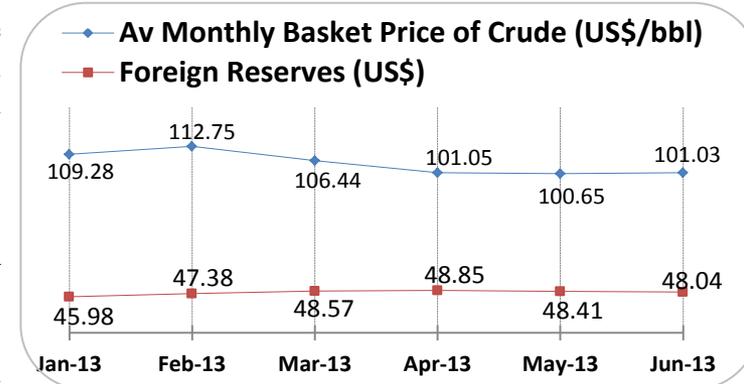
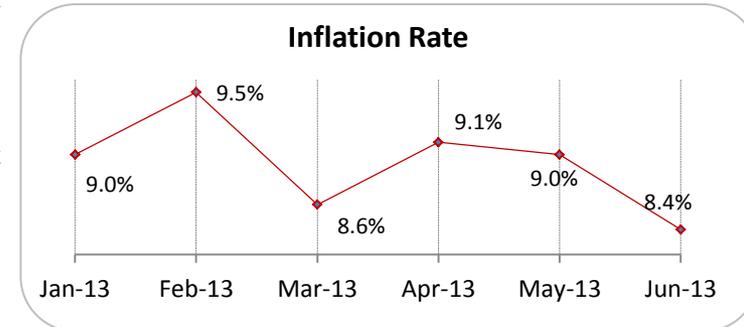
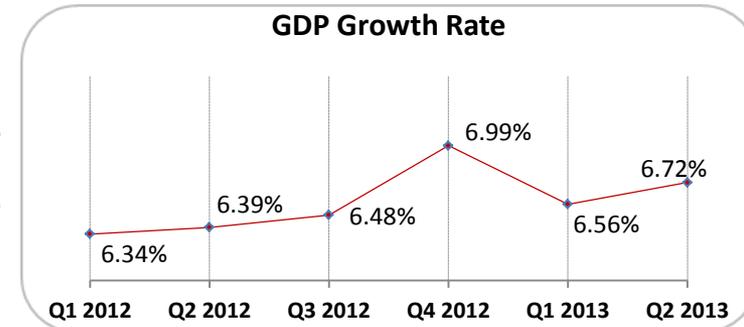
- OPEC Average Monthly Basket Price remained above \$100/bbl through out the first half of the year.
- The second half of the year is expected to see higher demand in absolute terms, primarily due to the structural change in the seasonal pattern
- **The outlook for crude oil price for the 2nd half of the year remains above \$100/bbl**

● Foreign Reserves:

- Nigeria has experienced a significant growth in external reserve in the first half of the year. The figure stood at \$48.57billion as at the end of Q2 2013, representing an increase of \$11.33 billion or about 30.86% from the level of \$36.71billion recorded at the end of June 2012
- Nigeria's forex reserves had been largely driven by crude oil and gas sales, crude oil-related taxes, as well as reduced funding of the WDAS.
- **Outlook for foreign reserves remains mixed. Reserves is expected to expand in medium term but slowdown in global growth is likely to impact on commodity prices**

● Exchange Rate:

- The FX market remained stable in Q2 2013 due to increased inflows of forex and CBN's policy which helped to moderate the demand for foreign exchange.
- The exchange rate at the WDAS segment of the market hovered between US\$/N155.5 and US\$/N156 in Q2 2013.





Our Investment Proposition

Strong earnings capacity and growth, Solid and liquid capital base, strengthened ERM practices, Good returns on investments and excellent customer services

- ❑ **Listing on London Exchange:** Zenith Bank has listed a non-capital raising GDR on the London Stock Exchange on 21st of March, 2013. The listing will broaden investor base by increasing accessibility for international investors, greater ability to use international debt/equity market for future capital raises and “best in class” corporate governance standards.
- ❑ **Credit Rating/Awards:** Standard and Poor’s reaffirmed Zenith Bank’s rating at B+/Stable/B, being the highest rating awarded to any Nigerian bank and is in line with the country’s risk rating. World Finance adjudged Zenith bank as “Best Bank in Corporate Governance (2012)” in Nigeria while FTSE Global Markets named Zenith bank as one of the “20 Global Super Brands (2012)”.
- ❑ **A dominant player in Corporate Banking:** The Bank controls a significant share of the high end corporate clients in strategic sectors of the Nigerian economy. Through the use of its strong balance sheet and liquidity position as well as efficient trade finance products and services, the Bank is able to continuously grow and support business in this segment.
- ❑ **Increased Share of Middle Tier Market:** In order to bring down our cost of funds we are growing our retail market through deposit mobilization and various forms of electronic banking applications.
- ❑ **Strong Focus on Risk Management:** Despite the challenging business environment, the Bank has maintained its NPL ratio at 3.1% with a coverage ratio of above 82%. The management of the Bank will strive to bring NPL ratios to below 3%.
- ❑ **Good Dividend Payout:** Zenith Bank is recognized for consistently returning good dividends to its investors. The Bank paid a dividend of 95 kobo per share to its shareholders for FY11 and 160 kobo per share for FY12.
- ❑ **Return On Equity:** Since the banking sector began recovery in 2009, Zenith Bank has steadily grown its ROAE. ROAE for FY12 was at 23.49%. We however expect some decline in ROAA and ROAE for 2013 against the backdrop of mandated interest rate increase on savings accounts and AMCON charges, and reduced COT rates on transactions



Agenda

Overview & Operating Environment

- Speaker: Managing Director/Chief Executive Officer Godwin Emefiele Slides 4 - 5

Results - Group

- Speaker: Chief Financial Officer Stanley Amuchie Slides 7- 15

Results – By Segment & Geography

- Speaker: Executive Director/Corporate Banking Peter Amangbo Slides 17 - 20

Company Risk Management

- Speaker: Executive Director – Enterprise Risk Management Ebenezer Onyeagwu Slides 22 - 25

Strategy & Outlook

- Speaker: Managing Director/Chief Executive Officer Godwin Emefiele Slides 27 - 30

Q & A



Financial Highlights

Key Theme

On Course for an Impressive Performance in 2013.

P & L

Gross Earnings: N171.02bn
Net Interest Income: N91.38bn
Net Interest Margin: 8.87%
PBT: N54.08bn
PAT: N45.42bn

+13.18% YoY
+14.56% YoY
+1.62% YoY
+7.81% YoY
+7.09% YoY

Balance Sheet

Customer Deposit: N2.00tn
Total Assets: N2.78tn
Total Shareholders' Funds: N458.32bn
Loans & Advances: N1.07tn

+3.72% (YTD)
+6.78% (YTD)
-1.00% (YTD)
+7.72% (YTD)

Key Ratios

Loan to Deposit Ratio: 51.43 %
Cost to Income Ratio: 56.42%
Liquidity: 64%
Capital Adequacy: 27.4%
NPL: 3.10%; Cost of Risk: 0.68%
ROAE: 19.72%
EPS: 144k



Profit & Loss Statement

(N'm)

Gross Income

Continuing Operations:

Interest Income

Interest Expense

Net Interest Income

Impairment Charge for Credit Losses

Net Interest Income after Impairment Charge for Credit Losses

Fees and Commission Income

Net gains on Financial Instruments

Other Income

Amortisation of intangible assets

Operating Expenses

Profit Before Tax from continued operations

Discontinued Operations:

Gross income from discontinued operations

Gross expenses from discontinued operations

Profit Before Tax from discontinued operations

Continued & Discontinued Operations:

Profit Before Tax

Minimum Tax

Income Tax Expense

Profit After Tax

| | Group 6 mths to Jun-13 | Group 6 mths to Jun-12 | YOY Change |
|---|------------------------------|------------------------------|---------------|
| Gross Income | 171,024 | 151,103 | 13.18% |
| Continuing Operations: | | | |
| Interest Income | 128,323 | 110,881 | 15.73% |
| Interest Expense | -36,966 | -31,132 | 18.74% |
| Net Interest Income | 91,357 | 79,749 | 14.56% |
| Impairment Charge for Credit Losses | -3,610 | -1,753 | 105.93% |
| Net Interest Income after Impairment Charge for Credit Losses | 87,747 | 77,996 | 12.50% |
| Fees and Commission Income | 23,820 | 24,338 | -2.13% |
| Net gains on Financial Instruments | 10,355 | 7,305 | 41.75% |
| Other Income | 596 | 653 | -8.69% |
| Amortisation of intangible assets | -404 | -338 | 19.53% |
| Operating Expenses | -70,024 | -61,560 | 13.75% |
| Profit Before Tax from continued operations | 52,090 | 48,394 | 7.64% |
| Discontinued Operations: | | | |
| Gross income from discontinued operations | 7,930 | 7,926 | 0.05% |
| Gross expenses from discontinued operations | -5,937 | -6,157 | -3.57% |
| Profit Before Tax from discontinued operations | 1,993 | 1,769 | 12.66% |
| Continued & Discontinued Operations: | | | |
| Profit Before Tax | 54,083 | 50,163 | 7.81% |
| Minimum Tax | - | - | - |
| Income Tax Expense | -8,664 | -7,752 | 11.76% |
| Profit After Tax | 45,419 | 42,411 | 7.09% |

Improved top & bottom line earnings driven by deposit and loan growth and operating efficiency...



Comments

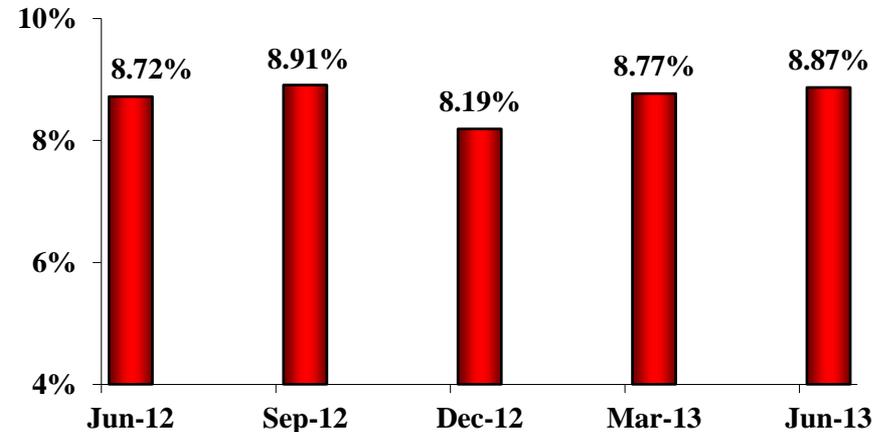
▣ *Improved Net Interest Margin (NIM) on the back of efficient balance sheet management (optimal resource allocation and assets pricing).*

▣ *Cost to Income Ratio increased by 2.4% YOY from 55.10% to 56.42%. This is majorly due to the downward review of COT and other bank tariffs, increase in AMCON charge and increase in staff cost..*

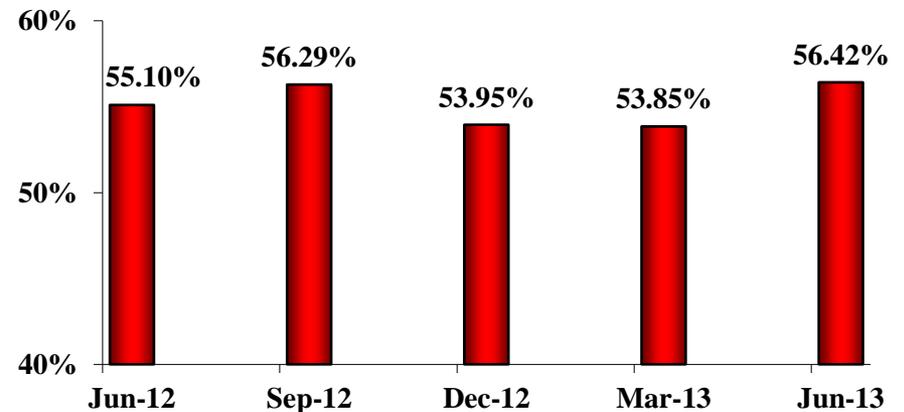
▣ *ROAE – remained flat at 19.72% when compared to H1 2012 figure.*

▣ *PBT – N54.08bn, up 7.81% from N50.16bn in H1 2012 while PAT rose to N45.42bn from N42.41bn in H1 2012 – this represents a YOY growth of 7.09%.*

Consistently high Net Interest Margin



Cost to Income Ratio





Revenue Base ...Sustained Diversification

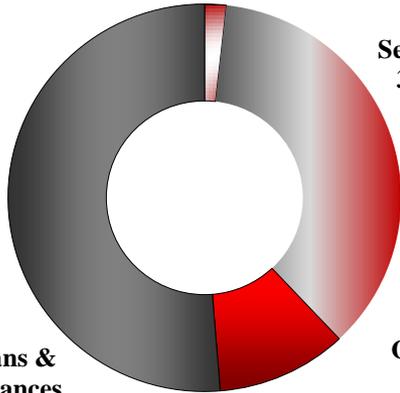


Interest Income

H1 2013

Interbank Placements
1.8%

T-Bills & Inv. Securities
36.2%



Govt & Other Bonds
10.8%

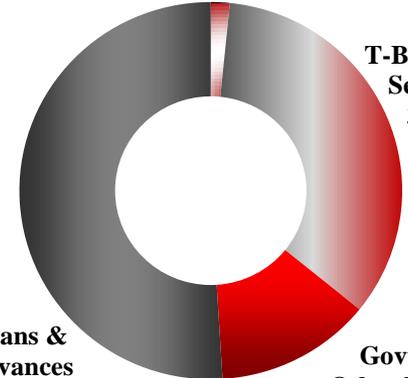
Loans & Advances
51.3%

| N'million | H1 2013 | H1 2012 | YoY |
|---------------------------|----------------|----------------|------------|
| Interbank Placements | 2,274 | 1,771 | 28% |
| T-Bills & Inv. Securities | 46,463 | 37,959 | 22% |
| Govt & Other Bonds | 13,799 | 14,619 | -6% |
| Loans & Advances | 65,787 | 56,532 | 16% |
| Total | 128,323 | 110,881 | 16% |

H1 2012

Interbank Placements
1.6%

T-Bills & Inv. Securities
34.2%



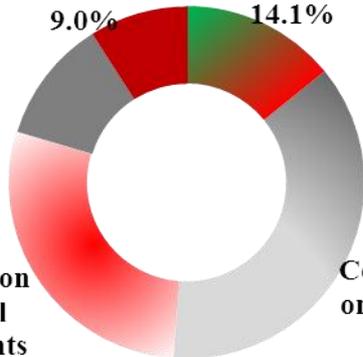
Govt & Other Bonds
13.2%

Loans & Advances
51.0%

H1 2013

Other fees and commissions
9.0%

Credit related fees
14.1%



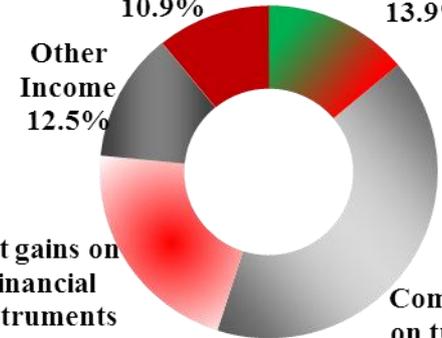
Commission on turnover
37.0%

| N'million | H1 2013 | H1 2012 | YoY |
|------------------------------------|---------------|---------------|-----------|
| Credit related fees | 5,139 | 4,687 | 10% |
| Commission on turnover | 13,467 | 13,834 | -3% |
| Net gains on financial instruments | 10,355 | 7,305 | 42% |
| Other Income | 4,122 | 4,224 | -2% |
| Other fees and commissions | 3,277 | 3,677 | -11% |
| Total | 36,360 | 33,727 | 8% |

H1 2012

Other fees and commissions
10.9%

Credit related fees
13.9%



Commission on turnover
41.0%

Net gains on financial instruments
21.7%

Non-Interest Income



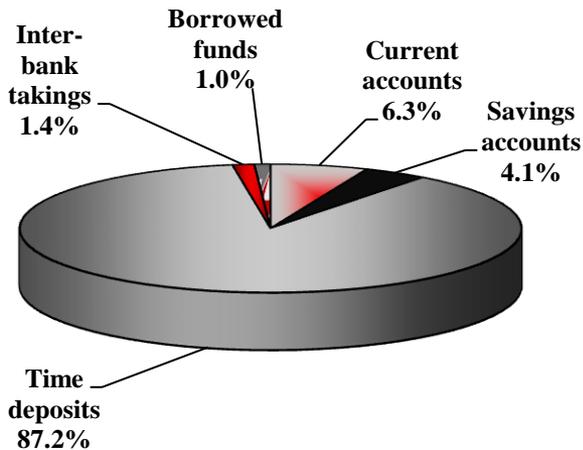
Continuous efforts in cost-reduction strategies



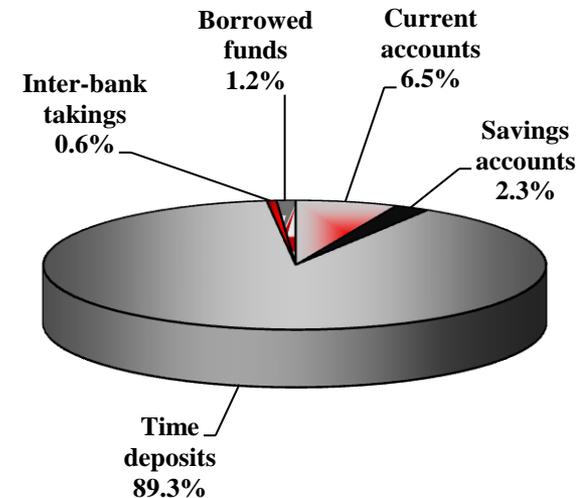
H1 2013

Interest Expenses

H1 2012



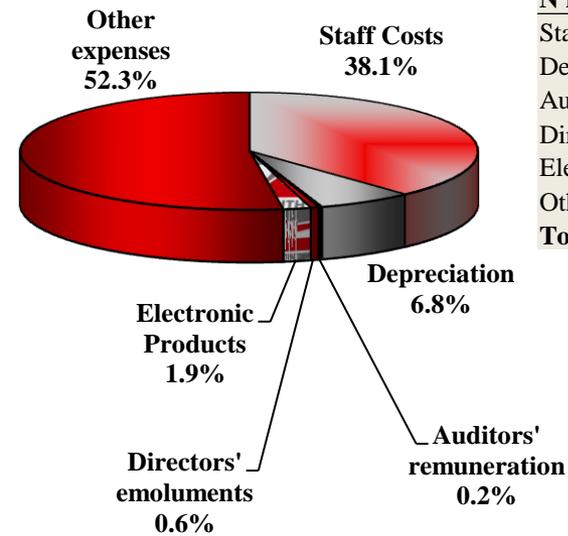
| N'million | H1 2013 | H1 2012 | YoY |
|--------------------|---------------|---------------|------------|
| Current accounts | 2,318 | 2,032 | 14% |
| Savings accounts | 1,519 | 717 | 112% |
| Time deposits | 32,231 | 27,813 | 16% |
| Inter-bank takings | 516 | 193 | 167% |
| Borrowed funds | 382 | 377 | 1% |
| Total | 36,966 | 31,132 | 19% |



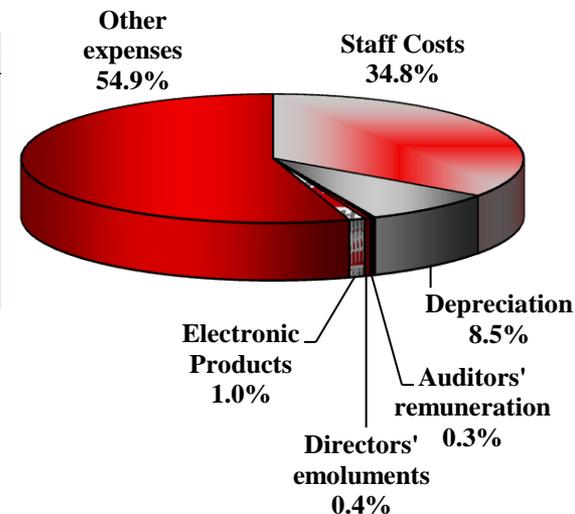
H1 2013

Operating Expenses

H1 2012



| N'million | H1 2013 | H1 2012 | YoY |
|------------------------|---------------|---------------|------------|
| Staff Costs | 26,710 | 21,445 | 25% |
| Depreciation | 4,735 | 5,261 | -10% |
| Auditors' remuneration | 164 | 171 | -4% |
| Directors' emoluments | 405 | 262 | 55% |
| Electronic Products | 1,357 | 642 | 111% |
| Other expenses | 36,653 | 33,779 | 9% |
| Total | 70,024 | 61,560 | 14% |





Balance Sheet- Assets

| (N'm) | Group | Group | YTD | Group |
|--------------------------------------|------------------|------------------|--------------|------------------|
| | Jun-13 | Dec-12 | Change | Jun-12 |
| Cash and balances with central banks | 284,196 | 332,515 | -14.53% | 180,852 |
| Treasury bills | 649,673 | 669,164 | -2.91% | 460,260 |
| Due from other banks | 346,613 | 182,020 | 90.43% | 420,475 |
| Loans and advances | 1,066,225 | 989,814 | 7.72% | 972,242 |
| Investment securities | 265,616 | 299,343 | -11.27% | 287,890 |
| Investments in associates | 318 | 420 | -24.29% | 1,822 |
| Deferred tax assets | 414 | 432 | -4.17% | 91 |
| Other assets | 61,806 | 28,665 | 115.61% | 44,616 |
| Assets classified as held for sale | 35,036 | 31,943 | 9.68% | 32,278 |
| Investment property | 0 | - | - | 7,052 |
| Property and equipment | 69,568 | 68,782 | 1.14% | 69,316 |
| Intangible assets | 1,547 | 1,406 | 10.00% | 1,353 |
| Total Assets | 2,781,012 | 2,604,504 | 6.78% | 2,478,247 |

Sustained Balance sheet strengthening and Growth with strong liquidity.



Balance Sheet- Liabilities & Equity

(N'm)

| | Group Jun-13 | Group Dec-12 | YTD Change | Group Jun-12 |
|---|------------------|------------------|---------------|------------------|
| Customers deposits | 2,000,997 | 1,929,244 | 3.72% | 1,701,005 |
| Current income tax | 1,017 | 6,577 | -84.54% | 12,781 |
| Deferred income tax liabilities | 5,578 | 5,584 | -0.11% | 8,957 |
| Other liabilities | 201,686 | 117,355 | 71.86% | 265,592 |
| On-lending facilities | 61,862 | 56,066 | 10.34% | 57,566 |
| Borrowings | 37,137 | 15,138 | 145.32% | 17,982 |
| Liabilities classified as held for sale | 14,416 | 11,584 | 24.45% | 11,651 |
| Total liabilities | 2,322,693 | 2,141,548 | 8.46% | 2,075,534 |

(N'm)

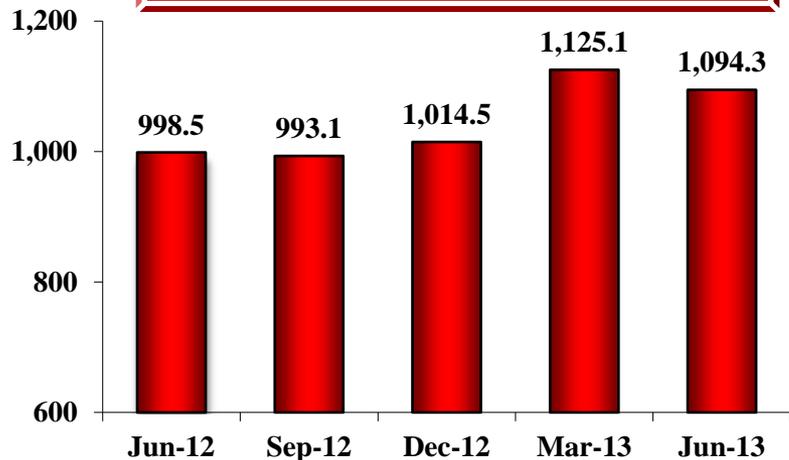
| | Group Jun-13 | Group Dec-12 | YTD Change | Group Jun-12 |
|---------------------------------------|------------------|------------------|---------------|------------------|
| Share capital | 15,698 | 15,698 | 0.00% | 15,698 |
| Share premium | 255,047 | 255,047 | 0.00% | 255,047 |
| Reserves | 183,949 | 188,939 | -2.64% | 128,969 |
| Total Shareholder's funds | 458,319 | 462,956 | -1.00% | 402,713 |
| Non-controlling interest | 3,625 | 3,272 | 10.79% | 2,999 |
| Total liabilities & equity | 2,781,012 | 2,604,504 | 6.78% | 2,478,247 |

Strong Capital base.... Remains a solid buffer against any adverse event

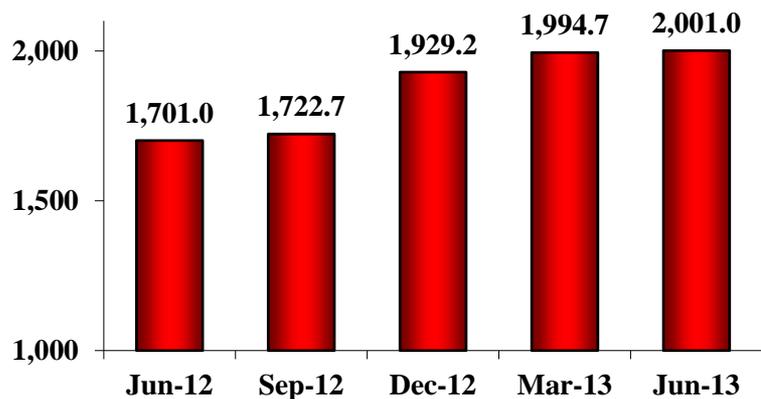


Sustained assets & liabilities match..

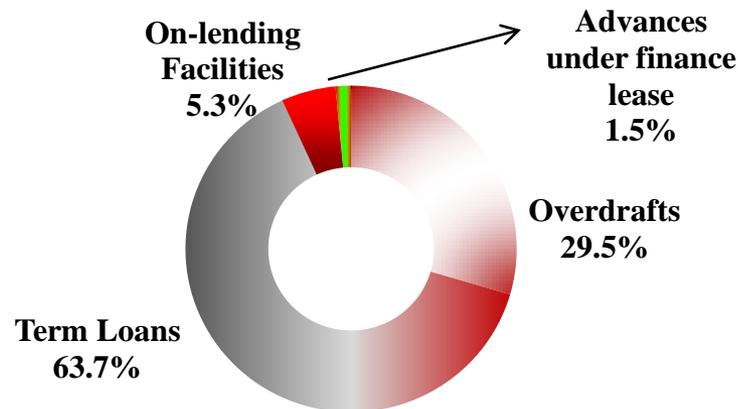
Loans Growth



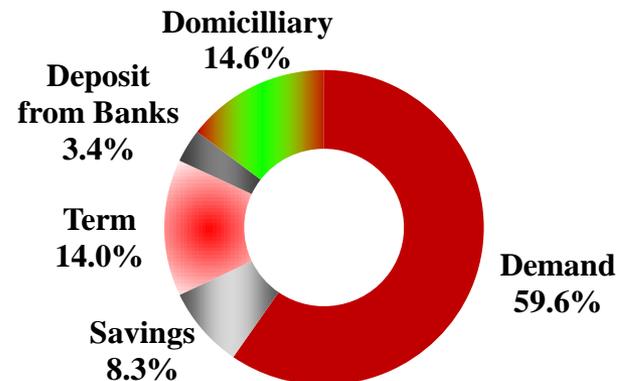
Customer Deposits



Loans & Advances H1 2013



Deposits Mix H1 2013



Public Sector funds is made up of only 16% of total deposit of the bank



Continued market dominance through strong liquid asset base and funding mix...



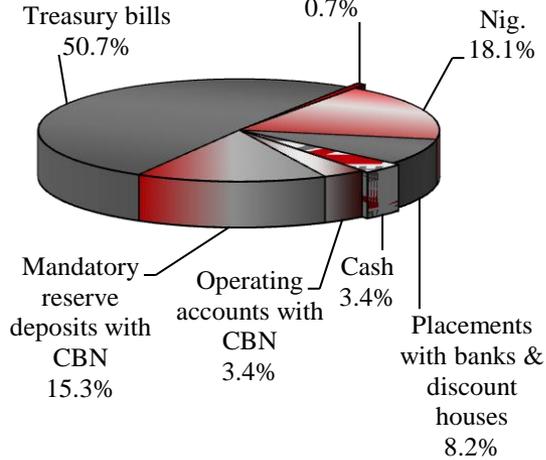
Liquid Assets

H1 2013

Current

balances with banks within Nig. 0.7%

Current balances with banks outside Nig. 18.1%

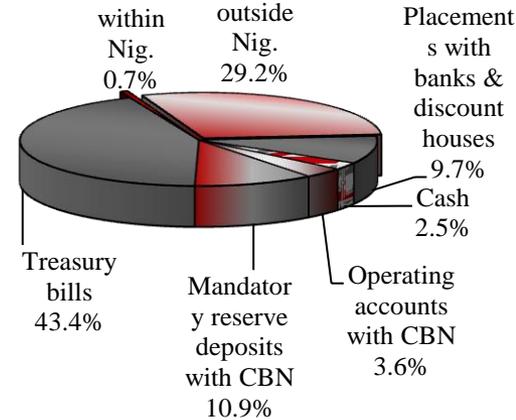


| N'million | H1 2013 | H1 2012 | YoY |
|--|------------------|------------------|------------|
| Cash | 44,086 | 26,887 | 64% |
| Operating accounts with CBN | 44,043 | 38,501 | 14% |
| Mandatory reserve deposits with CBN | 196,067 | 115,464 | 70% |
| Treasury bills | 649,673 | 460,260 | 41% |
| Current balances with banks within Nig. | 9,497 | 7,288 | 30% |
| Current balances with banks outside Nig. | 231,863 | 309,946 | -25% |
| Placements with banks & discount houses | 105,253 | 103,241 | 2% |
| Total | 1,280,482 | 1,061,587 | 21% |

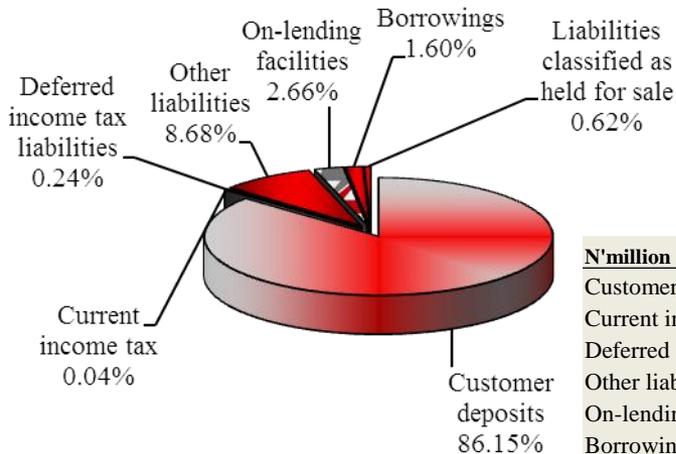
H1 2012

Current balances with banks within Nig. 0.7%

Current balances with banks outside Nig. 29.2%



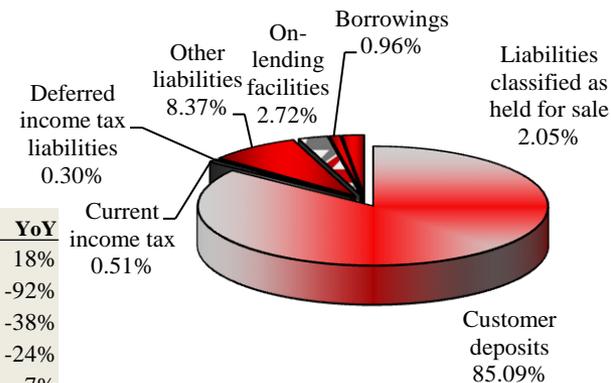
H1 2013



Funding Mix

| N'million | H1 2013 | H1 2012 | YoY |
|---|------------------|------------------|------------|
| Customer deposits | 2,000,997 | 1,701,005 | 18% |
| Current income tax | 1,017 | 12,781 | -92% |
| Deferred income tax liabilities | 5,578 | 8,957 | -38% |
| Other liabilities | 201,686 | 265,592 | -24% |
| On-lending facilities | 61,862 | 57,566 | 7% |
| Borrowings | 37,137 | 17,982 | 107% |
| Liabilities classified as held for sale | 14,416 | 11,651 | 24% |
| Total | 2,322,693 | 2,075,534 | 12% |

H1 2012

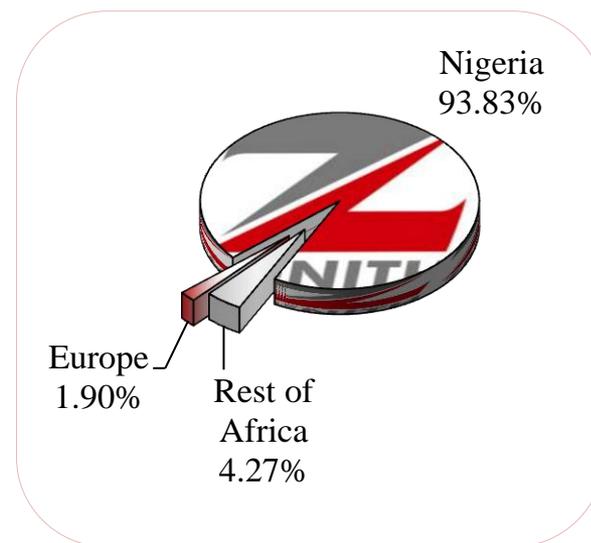


6 Months Ended
Jun 2013 (N'm)

Nigeria Rest of Africa Europe Eliminations Consolidated

| | Nigeria | Rest of Africa | Europe | Eliminations | Consolidated |
|--------------------------|----------------|----------------|--------------|---------------|----------------|
| Total Revenue | 162,864 | 7,403 | 3,301 | -2,544 | 171,024 |
| Total Expense | -112,353 | -4,889 | -2,243 | 2,544 | -116,941 |
| Profit Before Tax | 50,511 | 2,514 | 1,058 | - | 54,083 |
| Tax | -7,915 | -486 | -263 | - | -8,664 |
| Profit After Tax | 42,596 | 2,028 | 795 | - | 45,419 |

Gross Revenue – H1 2013



**Our Nigerian business continues to be the main driver of profitability ...
providing about 94% of gross revenue**



P&L – By Sector

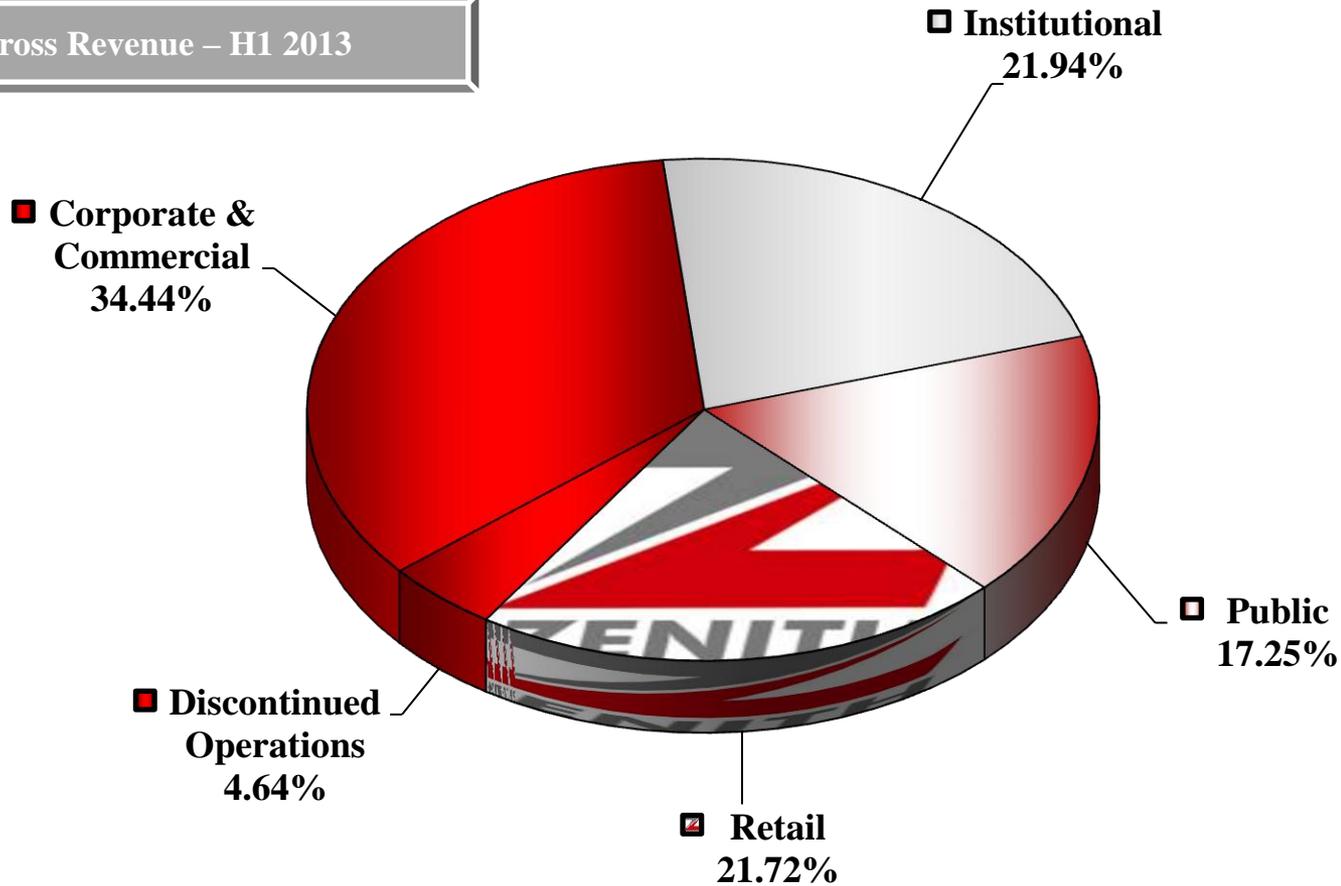
| 6 Months Ended Jun 2013 (N'm) | Corporate | Institutional | Public | Retail | Discontinued Operations | Consolidated |
|----------------------------------|---------------|---------------|---------------|---------------|----------------------------|----------------|
| Total Revenue | 58,909 | 37,527 | 29,509 | 37,149 | 7,930 | 171,024 |
| Total Expenses | -42,336 | -19,351 | -21,711 | -27,607 | -5,937 | -116,941 |
| Profit Before Tax | 16,573 | 18,176 | 7,798 | 9,542 | 1,993 | 54,083 |
| Tax | 2,655 | 2,912 | 1,249 | 1,529 | 319 | 8,664 |
| Profit After Tax | 13,918 | 15,264 | 6,549 | 8,013 | 1,674 | 45,419 |

Improved profitability on core business segments



P & L – By Sector

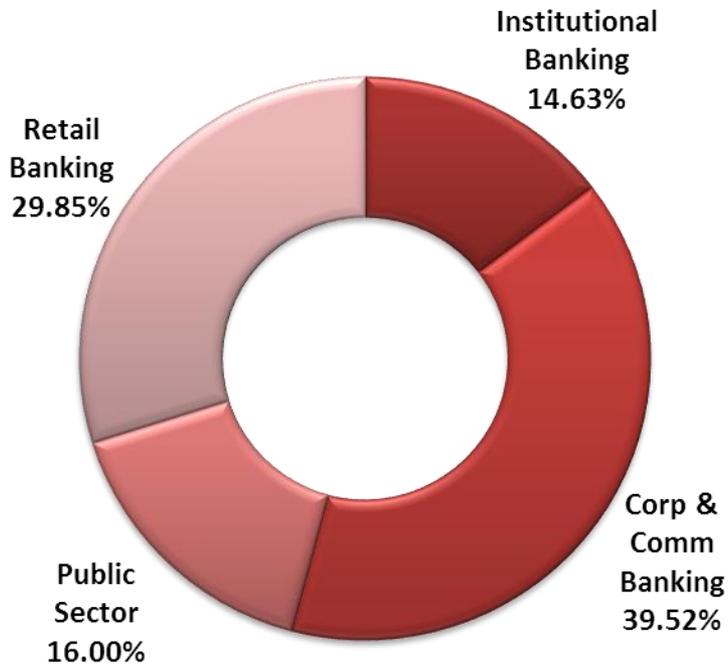
Gross Revenue – H1 2013



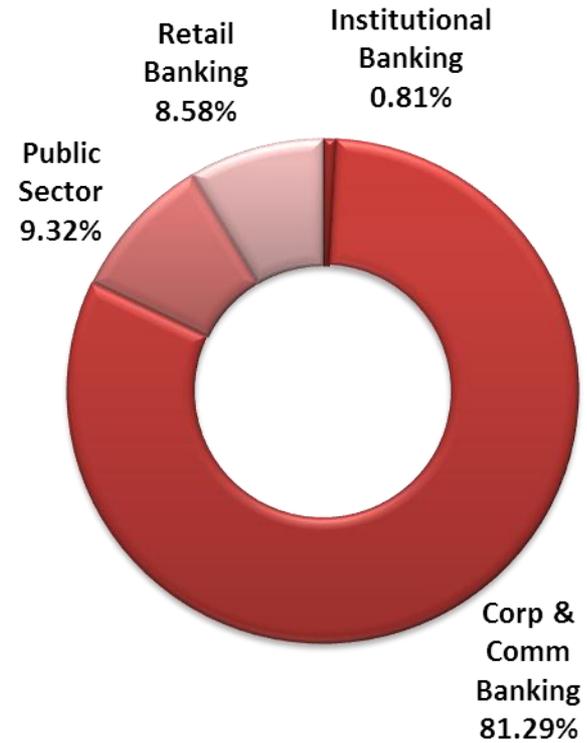
Corporate and Commercial continues to be the hub of our business.....



Deposit & Loans – By Sector



**June 2013 Total Deposits -
₦2.00tn**



**June 2013 Gross Loans -
₦1.07tn**



Agenda

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Company Risk Management

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Strategy & Outlook

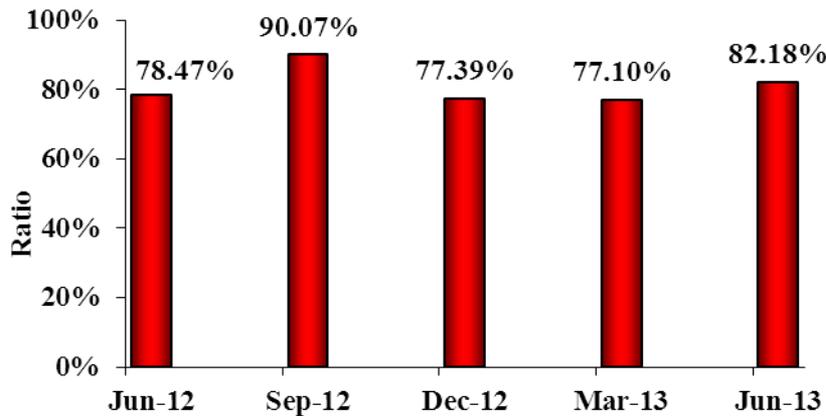
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Q & A



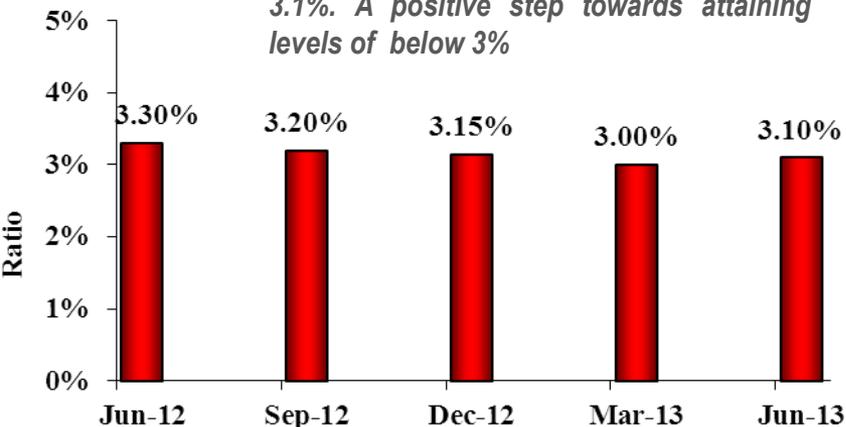
Healthy Risk Assets Portfolio...

NPL Coverage Ratio



NPL Ratio

• *The Group's NPL ratio has remained at 3.1%. A positive step towards attaining levels of below 3%*

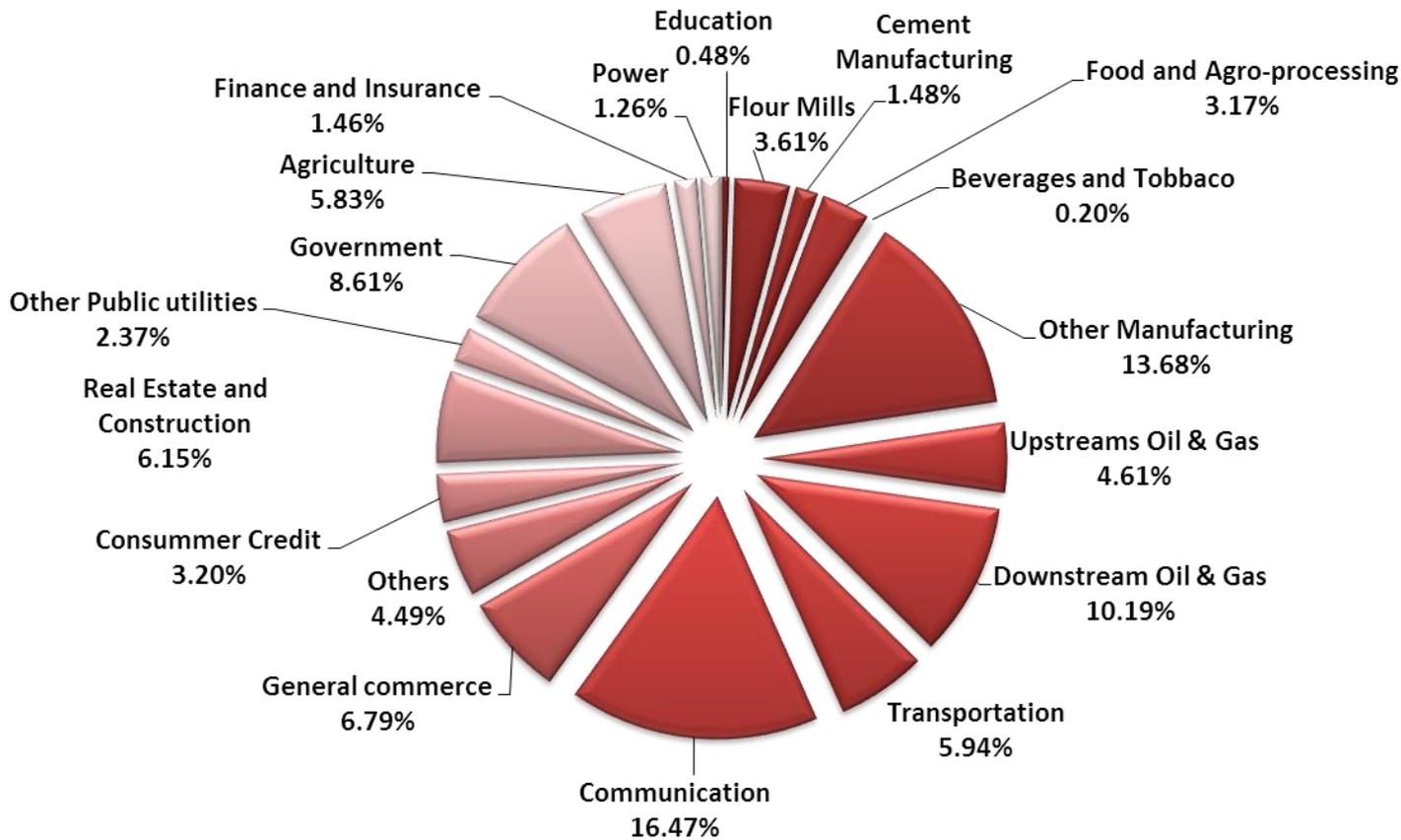


Our Risk Management Strategy

- The group adopts a complete and integrated approach to risk management that is driven from the Board level to the operational activities of the bank.
- Risk management is practiced as a collective responsibility coordinated by the risk control units and is properly segregated from the market facing units to assure independence.
- The process is governed by well defined policies and procedures that are subjected to continuous review and are clearly communicated across the group.
- There is a regular scan of the environment for threats and opportunities to improve industry knowledge and information that drives decision making.
- The group maintains a conservative approach to business and ensures an appropriate balance in its risk and reward objectives.
- Risk culture is continuously being entrenched through appropriate training and acculturation.



Loans by Sector – H1 2013

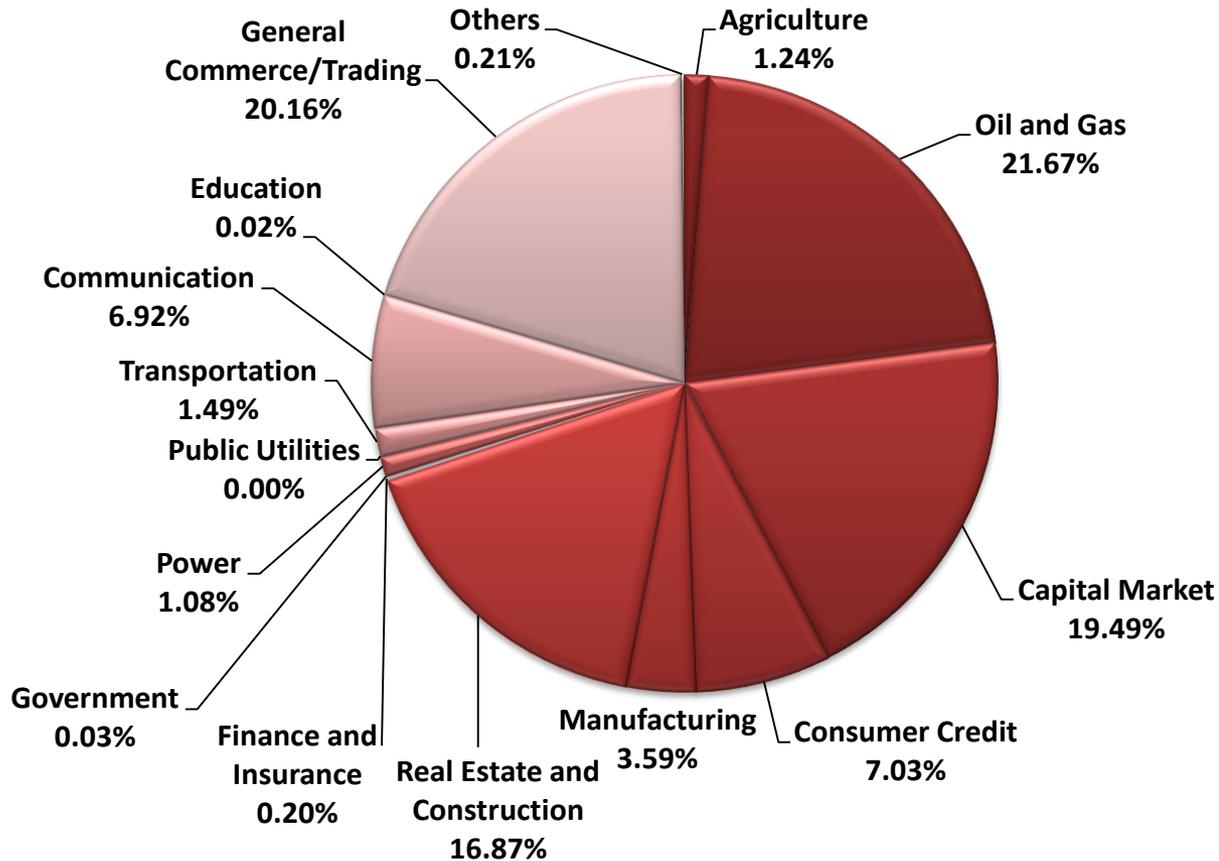


No concentration risk



NPL by Segment

H1 2013

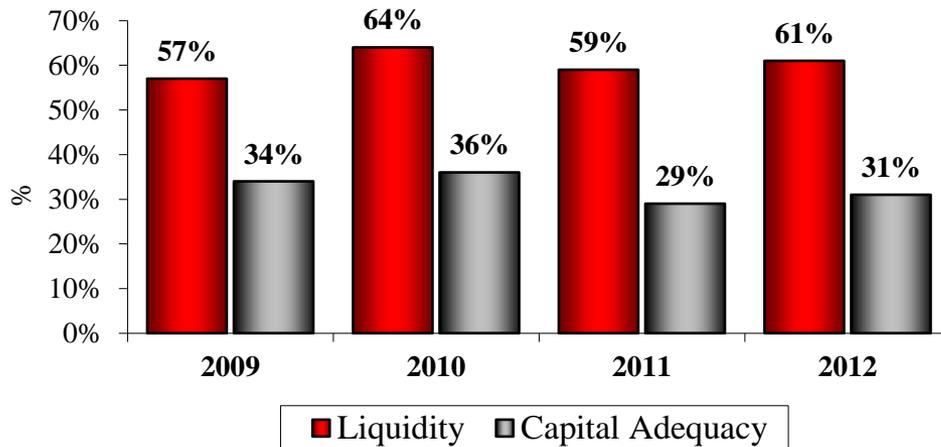


- We continue to develop our Risk Management Strategy and improve on the quality of our loan portfolio.
- Overall NPL ratio of 3.1% is currently one of the lowest in the industry



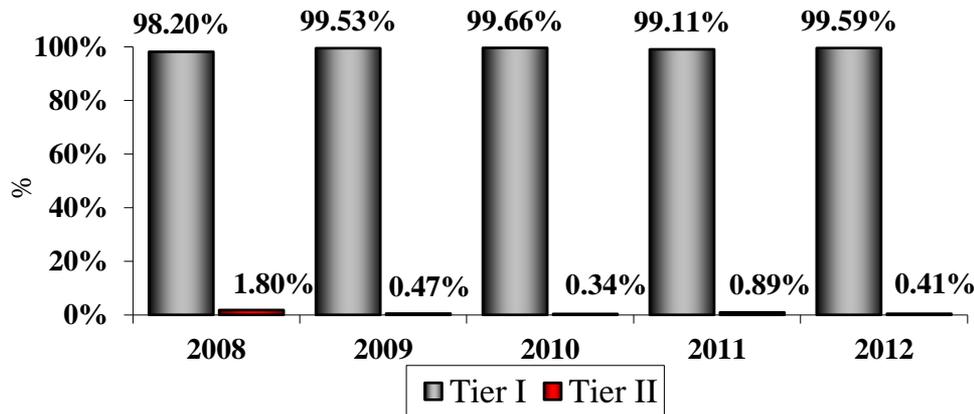
Strong Capitalization and Liquidity

Liquidity and Capital Adequacy



Capital and liquidity ratios for the Bank – well above industry requirements.

Capital Mix



Capital base – predominantly made up of Tier 1 (core capital) which consists of mainly share capital and reserves created by appropriations of retained earnings.



Strategies for driving our vision

1

Compete aggressively for market share, but focus on high quality assets and top-end relationships while adopting cost reduction strategies

- The Bank focuses on cost effective deposits from the retail end of the market to lend to the corporate end with emphasis on emerging business opportunities
- Encourages strong risk management and corporate governance practices

2

Delivering superior service experience to all clients and customers

- The Bank accomplishes this strategy by:
- Consistent focus and investment in attracting and keeping quality people
- Employing cutting edge technology
- Deploying excellent customer service

3

Develop specific solutions for each segment of our customers' base

- Leveraging our capabilities and brand strength to consistently meet our clients' needs
- Developing a strong Zenith Bank platform to serve as an integrated financial solutions provider to our diverse customers base



Our Key Growth Target Sectors

Driving profitability with our competitive advantages

Identified Growth Sectors

Infrastructure
Manufacturing
Oil and Gas (Upstream & Downstream)
Power and Energy
Real Estate and Construction
Telecoms
Transportation and General Commerce

Competitive Advantage

- Strong capital and liquidity
- Strong brand
- Strong international rating
- Extensive branch network
- Robust ICT and E-bank channels
- Well motivated staff force
- Excellent customer services



Outlook and Prospects for FY2013



- ❑ **Agriculture:** The Federal government's resolve to boost the agricultural sector in the country would no doubt create quite a number of opportunities in the areas of funding, job creation and indeed food security to Africa's most populous nation. Various Funding Schemes to ensure that the country's economy is diversified have been put in place. These include Commercial Agriculture Credit Scheme (CACCS) that has 159 projects and Nigeria Incentive-Based Risk Sharing for Agricultural Lending (NIRSAL). Others are Seed and Fertilizer Scheme launched for banks to lend at a subsidized rate to local farmers and the value chain for the production of fertilizer. The Group would continue to play a major role in this sector to support the various government's projects aimed at boosting our economy.
- ❑ **Power and Infrastructure:** The Nigerian government has sold major power assets in the country via auction. The 25% of the purchase cost was paid by preferred bidders in March 2013 while the 75% balance is to be paid by the end of August 2013. As we begin to see the inflow of a large volume of private sector investments through the creation of new power generation and distribution entities and the subsequent development of a competitive electricity market, Zenith Bank is strategically positioned to take advantage of any emerging business opportunities in the country's power sector.
- ❑ **Mobile Banking:** In a bid to encourage and promote person-to-person payments and leverage on mobile phone channels as a means of payments, the CBN has given out licences to operators in the country. Zenith Bank Plc has already taken advantage of this initiative as we have received our mobile banking licence and has since launched our mobile banking services.
- ❑ **Investments in Technology and Product Innovations:** The Group has over the years become synonymous with the use of ICT in banking and general innovation in the Nigerian banking industry. We have renewed our commitment in ensuring that all our activities are anchored on the e-platform and providing service delivery through the electronic media to all customers irrespective of place, time and distance.
- ❑ **Cash-lite Project of CBN:** The cash-lite project which was first implemented in Lagos has also been extended to some other states which include Abia, Anambra, Kano, Rivers and FCT. Zenith Bank Plc has efficiently deployed a wide range of banking products that provides resourceful and robust financial services to its customers. It has launched mainly e-Banking products (Point of Sales Terminals, ATMs etc) geared towards meeting the changing needs of its customers in the light of the recently introduced and evolving cashless society policies being championed by the Central Bank of Nigeria (CBN) and fully supported by the banking community in the country.



Outlook and Prospects for FY2013



- ❑ **Representative Office:** We have officially opened a representative office in Beijing, the capital city of the Peoples Republic of China. The group is certain that reasonable contributions would be realized from this Office considering the various emerging business opportunities in China.
- ❑ **Customer Services:** At the center of the Group's pursuit of excellent customer service, we would continue to focus on strengthening our relationship management in a bid to surpass stakeholders' expectations.
- ❑ **Best Practices:** With the listing on the London Stock Exchange, the Group would continue to uphold "best in class" corporate governance and practices in all segments of our business.
- ❑ **Deposit Base:** Our drive for low cost and appropriately mixed deposit base to fund our credit and money market transactions would continue in FY2013. We are committed to be a dominant player in the money market space to drive up income and profitability going forward.
- ❑ **Risk Assets:** The Group would continue to seek opportunities to grow its risk assets while maintaining a low NPL ratio and sustaining our improved coverage ratio. We would continue to strive for the optimal protection of our shareholders' wealth through the continuous review and improvement of our risk management culture and processes.

Thank you

